

October 24, 2017  
HORIBA, Ltd.

### Notice Concerning Change of Representative Directors

At the meeting of its Board of Directors held on October 24, 2017, HORIBA, Ltd. decided on a change of the Company's Representative Directors as follows.

#### 1. Reasons for the change

To strengthen management structure for the further growth of HORIBA Group

#### 2. Changes in Representative Directors

Name	New title	Current title
Atsushi Horiba	Chairman & Group CEO	Chairman, President and CEO
Juichi Saito	Executive Vice Chairman & Group COO	Executive Vice President
Masayuki Adachi	President & COO	Senior Managing Director

#### 3. Brief Personal Record etc. of Newly-Appointed Representative Directors

Name (Date of birth)	Brief personal record, position, business in charge and important concurrent posts	Number of the Company's shares held
Masayuki Adachi (November 1, 1962)	March 1985	11,597(*)
	March 1999	
	March 2003	
	September 2005	
	June 2006	
	January 2007	
	April 2010	
	January 2011	
	March 2014	
	April 2014	
January 2016		
March 2016		

(\*) As of December 31, 2016

#### 4. Effective date

January 1, 2018